

# Global Company

AES Corp is present in 20 countries and 5 continents

**35 GW**Installed capacity

Providing services to over 100 million people

17.8 thousand employees

Countries in which AES develops its activities

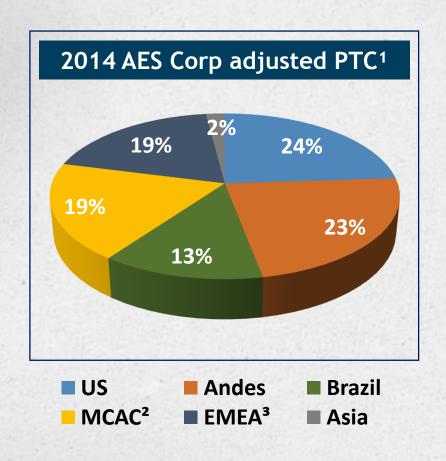




### **AES Brasil SBU**

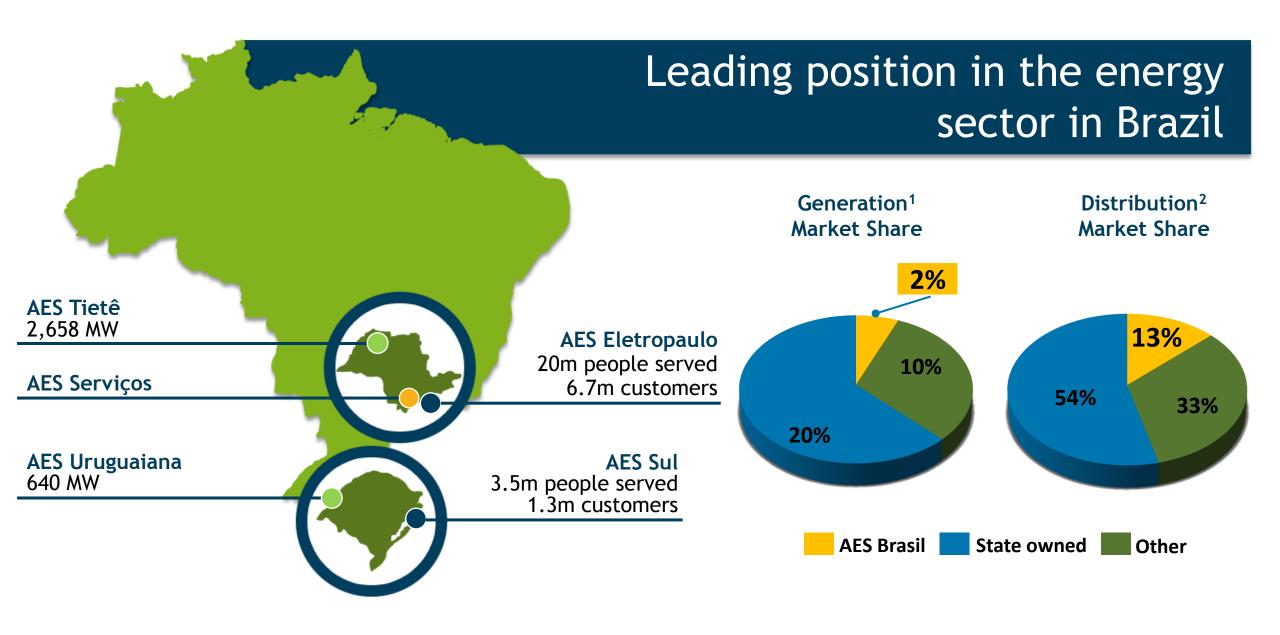
Represents 13% of 2014 AES Corp adjusted PTC<sup>1</sup>





AES Corp is organized in Six Strategic Business Units (SBU), focused on key markets

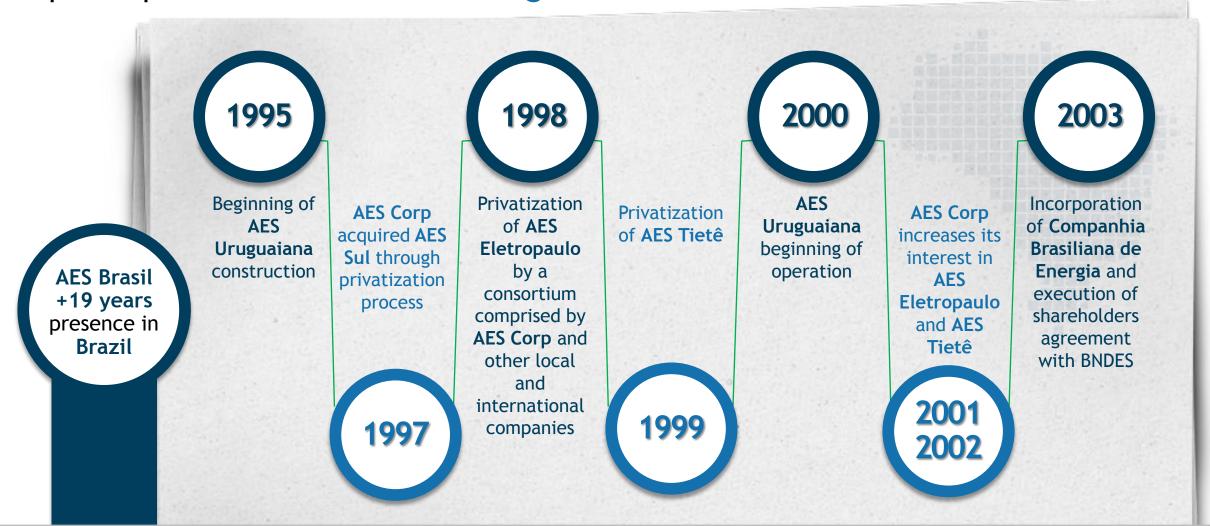






## History in Brazil

Solid participation in distribution and generation businesses





## AES Brasil Mission, Vision and Values

#### **Mission**

To promote well being and development with the safe, sustainable and reliable provision of energy solutions



#### **Vision**

To be the leading power company in Brazil that safely provides sustainable, reliable and affordable energy



#### **Values**

- Put safety first
- Act with integrity
- •Honor commitments
- •Strive for excellence
- •Have fun through work





## AES Brasil environmental responsibility



- Reservoirs repopulation
- Reforestation, border and archeological management programs
- Water quality monitoring
- Recycling and waste disposal programs
- Programs aiming to reduce CO2 emissions
- Risk Management and identification of opportunities related to climate change



## AES Brasil social responsibility



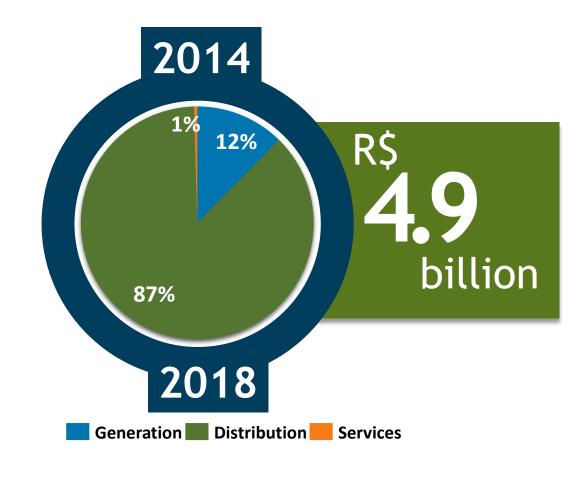
- Access to reliable energy through social development
- Education for efficient and safe use of electricity
- Program which offer cultural and sports activities simulating citizenship practices
- Sustainable partnership commitment with sustainable development at AES Brasil' value chain

# INVESTMENT PLAN

2014 - 2018

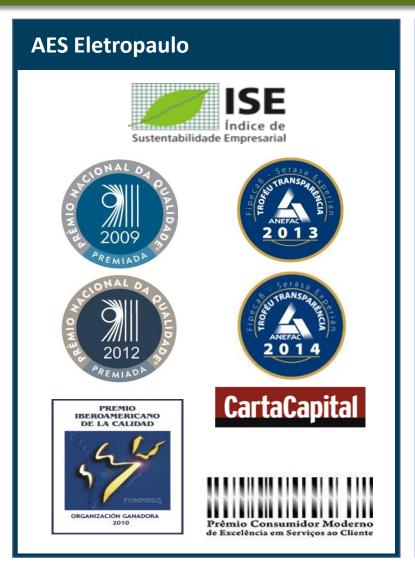
- AES Tietê
  R\$ 0.6 billion
- AES Eletropaulo R\$ 3.2 billion
- AES Serviços R\$ 21.7 million
- AES Uruguaiana R\$ 13.2 million







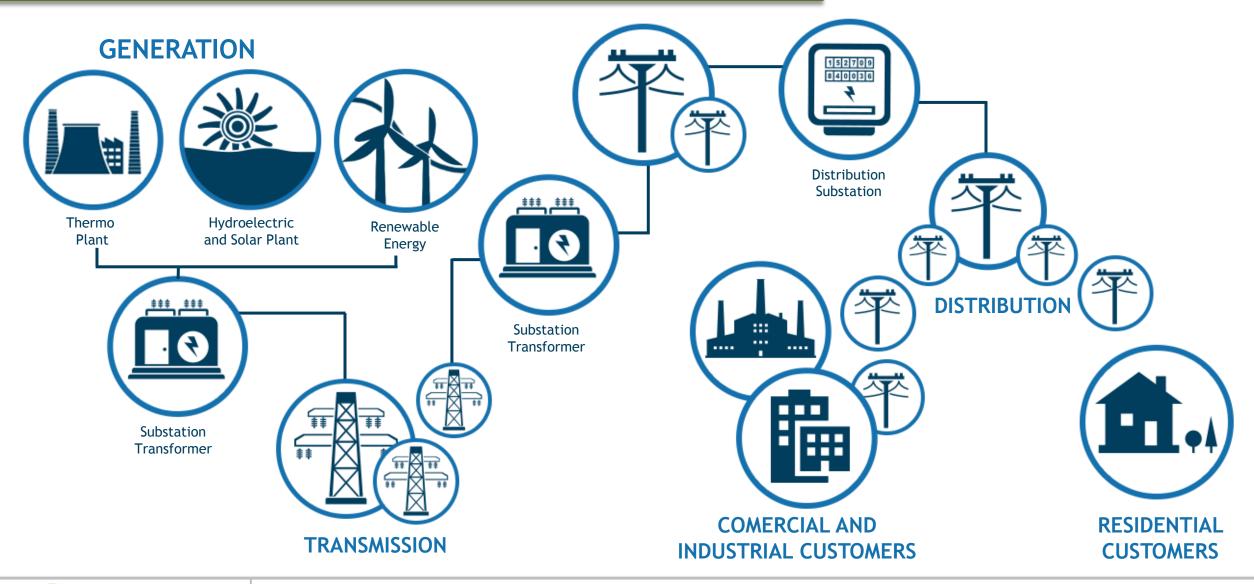
# AES Brasil widely recognized





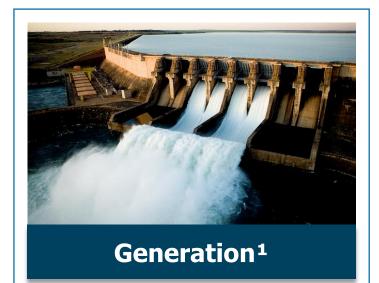


# National Integrated System





# Energy sector in Brazil: businesses segments



- 3,493 power plants
- 132 GW of installed capacity
- System based on hydro plants (67%)
- Contracting environment: free and regulated markets



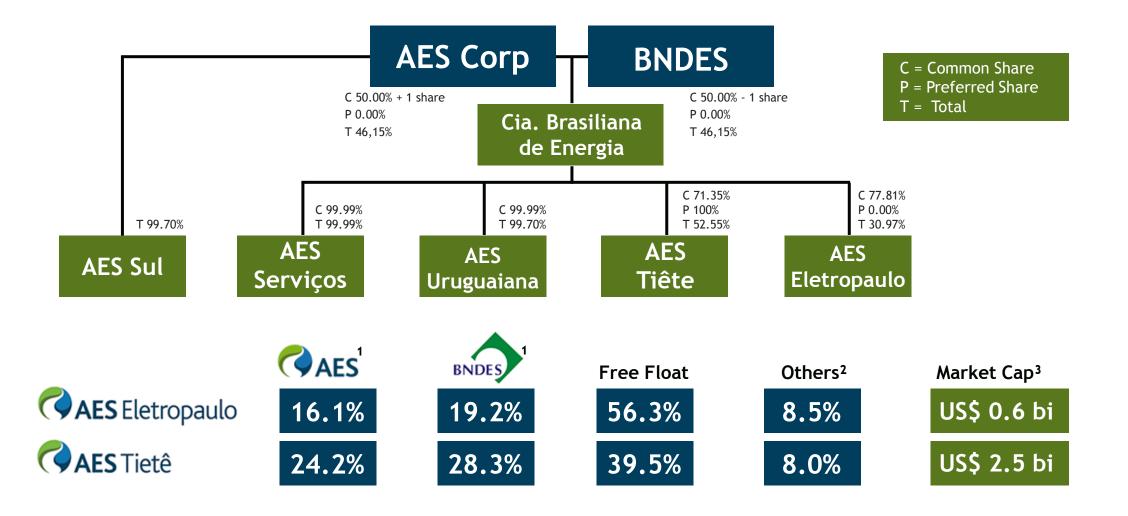
- 77 companies
- High voltage transmission (>230 kV)
- 110,546 km lines (National Integrated System)
- Regulated tariff (annually adjusted by inflation)



- **63** distribution companies
- 464 TWh energy distributed
- 190 million consumers
- Annual tariff adjustment
- Tariff reset every four or five years
- Regulated contracting environment



### Ownership Structure





### **AES** Tietê Grande River Brazil Agua Vermelha (1.396 MW) Euclides de Cunha (109 MW) Nova Avanhandava (347 MW) Caconde (80MW) Limoeiro (32 MW) Promissão (264 MW) Mogi-Guaçu (7 MW) | Ibitinga(132 MW) São Joaquim (3 MW) Bariri (143 MW) São José (4 MW) Barra Bonita (141 MW)

- 3rd largest among private generation companies
- Concession expires in 2029
- Market Cap: US\$ 2.5 billion¹
- 9 hydroelectric plants and 3 SHP³ in São Paulo
- Installed capacity of 2,658 MW, physical guarantee<sup>2</sup> of 1,278 MWavg
- Physical guarantee fully contracted with AES Eletropaulo through Dec, 2015
- Dividend Yield:
  - 2013: 12.6% PN and 12.4% ON
  - Last 3 years avg: 11.1% PN and 11.3% ON
- Investment grade (Moody's):
  - National: Aa1
  - International: Baa3





- Largest distribution company in Latin America
- 24 cities attended in São Paulo metropolitan area
- Concession contract expires in 2028
- 17% of Brazil's GDP¹ in its concession area
- 4,526 km<sup>2</sup> concession area
- 46 thousand km of distribution and transmission lines
- 6.7 million customers
- 20 million people served
- 46 TWh distributed in 2013
- 6,287 employees as of September 2014

#### **Investment Grade:**

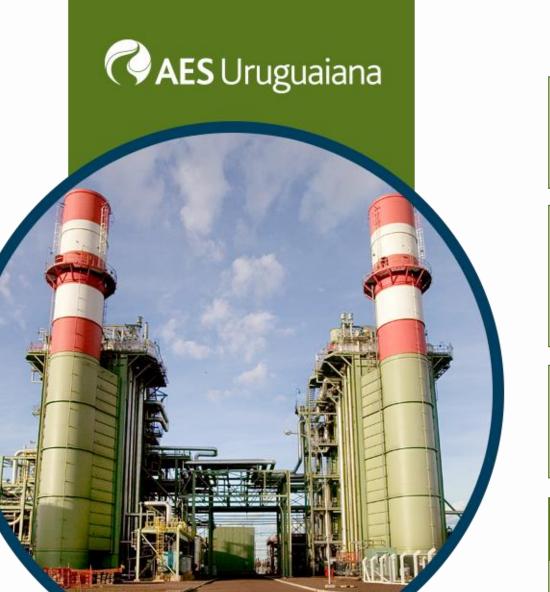
	Fitch	S&P	Moody's
National	AA	AA-	Aa2
International	BB+	ВВ	Ba1





- SAIDI and SAIFI 30% better than in 2009, within regulatory limits
- Operating costs 2% below the regulatory levels
- Concession contract expires in 2027
- 118 cities attended in Rio Grande do Sul state
- 1.3 million customers
- 8,974 GWh sold in 2013
- 99,512 km<sup>2</sup>
- 3.5 million people served
- 1,618 direct employees¹
- Regional GDP growth of 3.1%²
- 63% dividend payout in 2012
- R\$ 124 million Ebitda in 2013
- R\$ 277 million invested in 2013





- Beginning of commercial operations in 2000
- Located in the State of Rio Grande do Sul city of Uruguaiana
- Operations were suspended in 2008 due to lack of gas supply
- Initiated arbitration against YPF in Argentina
  - ICC1 awarded the merits in favor of AES Uruguaiana in 2013
  - Next and final phase refers to the damages calculation
- Emergency operations in 2013 and 2014 to support reservoirs recovery in Brazil
- Looking for long-term solution

## Fast Facts Combined cycle gas turbine (CCGT)

Capacity (MW) 640 MW

Authorization expiration 2027



- Customer-focused Company, that provides electrical energy services
- Focus on offering integrated and high-added-value solutions to the electrical energy agents, industrial and commercial segments, based on AES Brasil strong capabilities and know-how

#### Products

- Commercial technical services
- Consulting in electrical efficiency
- Construction and maintenance of substations and transmission lines
- Commercial service: ace-to-face service and debt collection
- Affinities: insurance
- Over 2 years of operation
- 5 major clients AES Eletropaulo, Hebraica, Hospital Santa Marcelina and Universidade Guarulhos
- 2 operational bases cities of Barueri and São Paulo
- 110 vehicles
- 610 employees



# Corporate governance Key for the investment decision

- Operational and Investment Management Committee: robust capital allocation process
- Corporate policy of Integrated Risk Management<sup>1</sup> monthly assessed by Companie's Executive Officers and quarterly by Fiscal committee and Board of Directors
- Corporate governance manual; audit committee installed
- High level of commitment, with monthly Board of Directors meetings

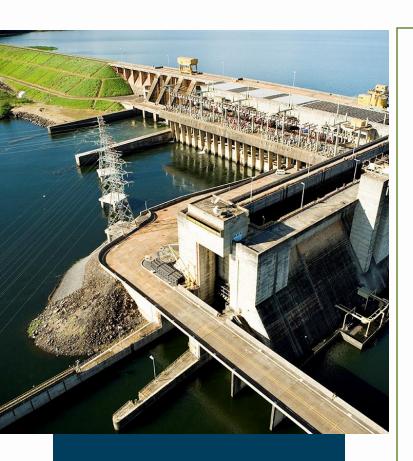
- Listed at BM&FBovespa:
  - ELPL3 and ELPL4: level II and listed at Ibovespa index
  - GETI3 and GETI4: traditional market
- ISE Corporate Sustainability Index portfolio
- Tag along rights



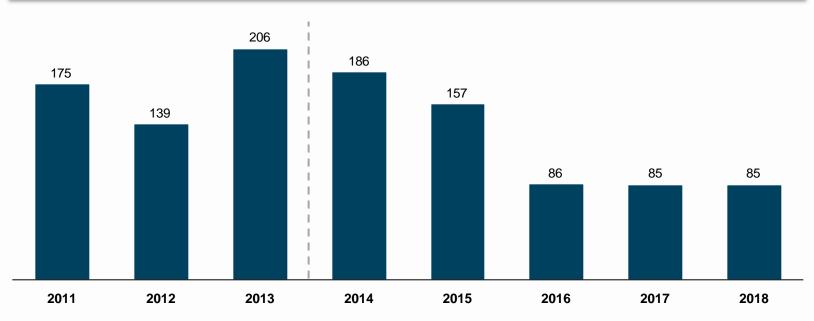




### Investment focused on power plants modernization



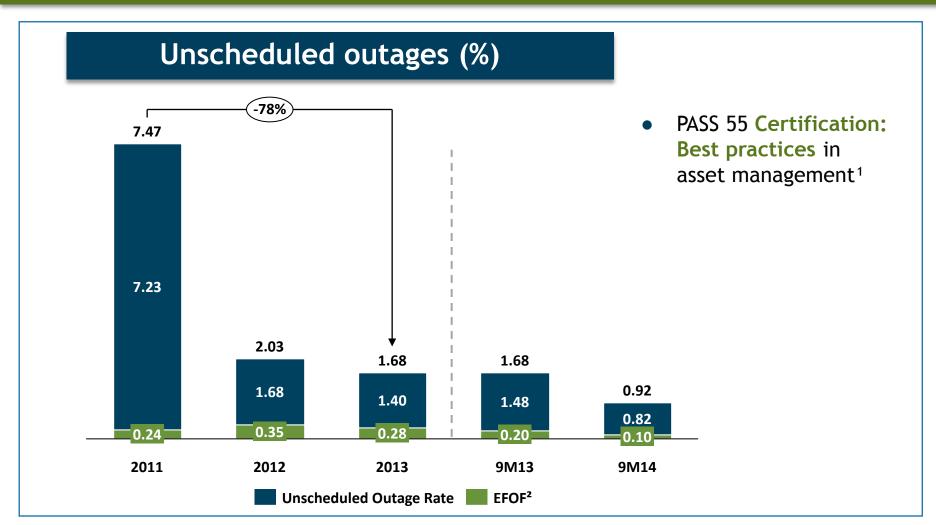
#### R\$ 600 million projected for 2014-2018



Power plants modernization process, aiming for continuous improvement in operational conditions and ensuring availability in its generation plants



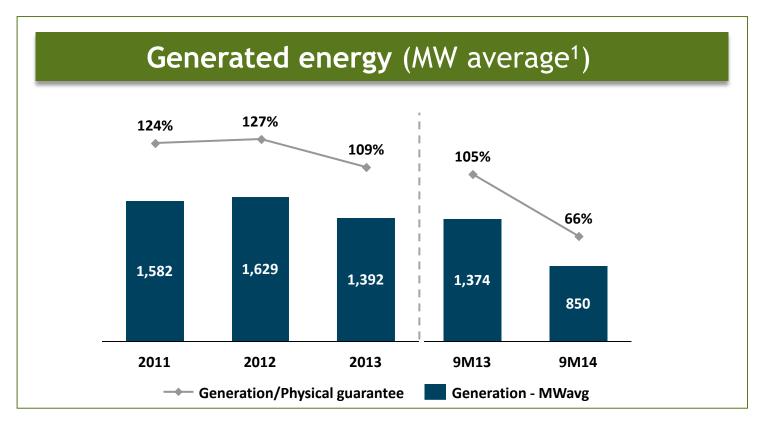
# Investments and Best Practices in Asset Management, translates into outages reduction







# Energy generation reflects hydrology



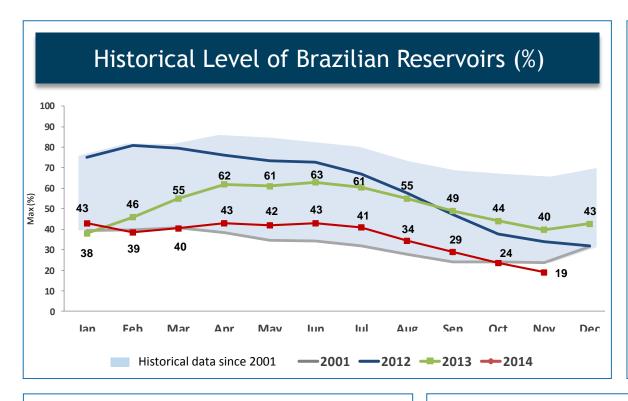
- Hydropower plants are dispatched by ONS<sup>2</sup>
- Dispatch are also related to hydrological conditions:
  - Low hydrology translates into low generation levels

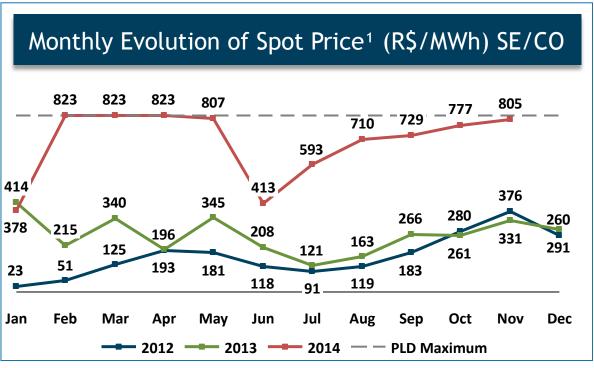




# Challenges ahead

### Hydrological scenario and spot price





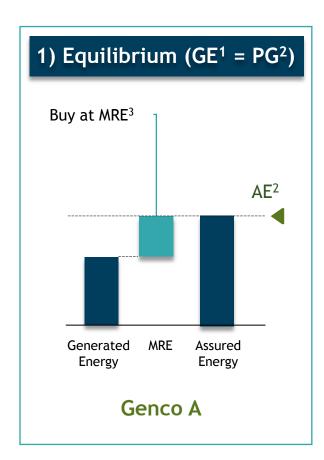
- 2013/2014 rainfall regimes did not compensate Brazilian Reservoirs levels
- System is relying on thermal generation (~17 GWavg as of Oct/14)
- AES Tietê physical guarantee is 100% contracted until 2015; reduction in generation will impact on higher energy costs

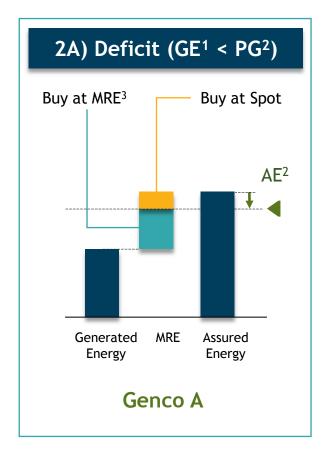


<sup>1 -</sup> The average prices from Apr to Aug/13 were calculated based on the values of PLD1; from Sep/13 on, we calculate only the values of spot, which incorporates the mechanisms of risk aversion to the calculation model.

## **Energy Reallocation Mechanism**

(MRE) for hydrological risk sharing







- A physical guarantee (assured energy) is assigned to support contracts
- Energy dispatch
   optimized by
   centralized system
   operator (ONS) on a
   tight pool

### Key drivers for hydrological risk

- Generated Energy

   (hydro) in the entire
   system (MRE) influenced by hydrology
- Spot Price marginal cost influenced by hydrology and thermal dispatch

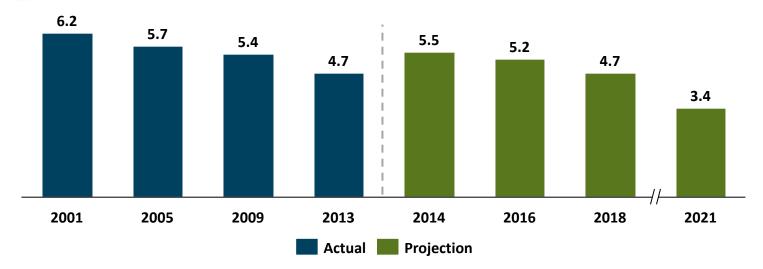


# Tight hydrology and system storage capacity decrease demands firm energy

Thermo São Paulo (504MW) and Thermo Araraquara (640MW)



### Storage capacity (months)



Current contracted energy is based on renewable (mainly Wind) and run-of-river hydro projects, which has reduced the energy storage capacity over the recent years.





Source: ONS and AES

## Growth Initiatives -

**Diversify Company investments** 

Thermal São Paulo Project **503 MW** 



- Natural gas combined cycle power plant
- Previous license granted in Oct, 2011 valid for 5 years
- Next steps: obtain installation license, gas supply and bid in the auction

Thermal Araraquara Project **579 MW** 



- Natural gas combined cycle power plant
- Purchase option acquired March, 2012
- Next steps: obtain installation license, gas supply and bid in the auction

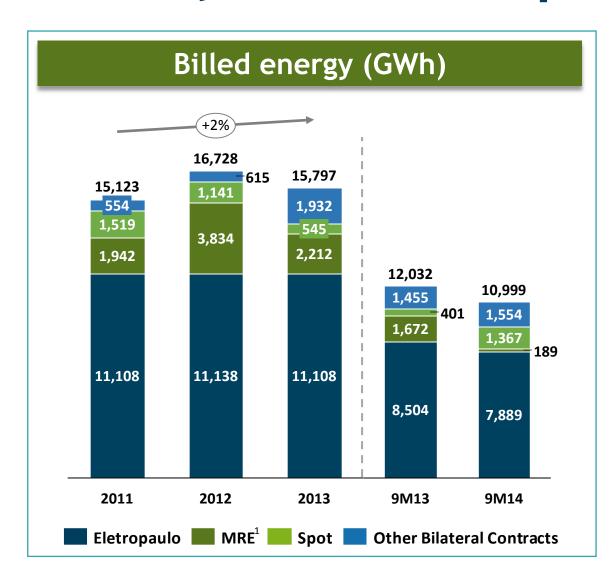
Other initiatives (renewables)

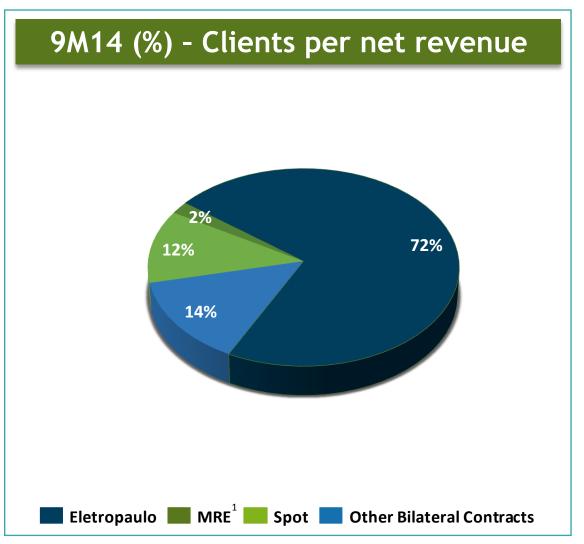


- Solar project: Located in Agua Vermelha power plant, capacity of 28.1 MWp
- Company evaluating other generation sources, aiming to increase shareholders value and diversify its portfolio



## Currently, AES Eletropaulo is our main client







# Contracting environment and opportunities

post-2015

Regulated Market **Existing Energy Auctions** Via auctions organized by federal government Distribution companies







# Commercialization strategy post-2015 leveraging cash flow

Our goal is to sell the major part of Company' physical guarantee in the free market

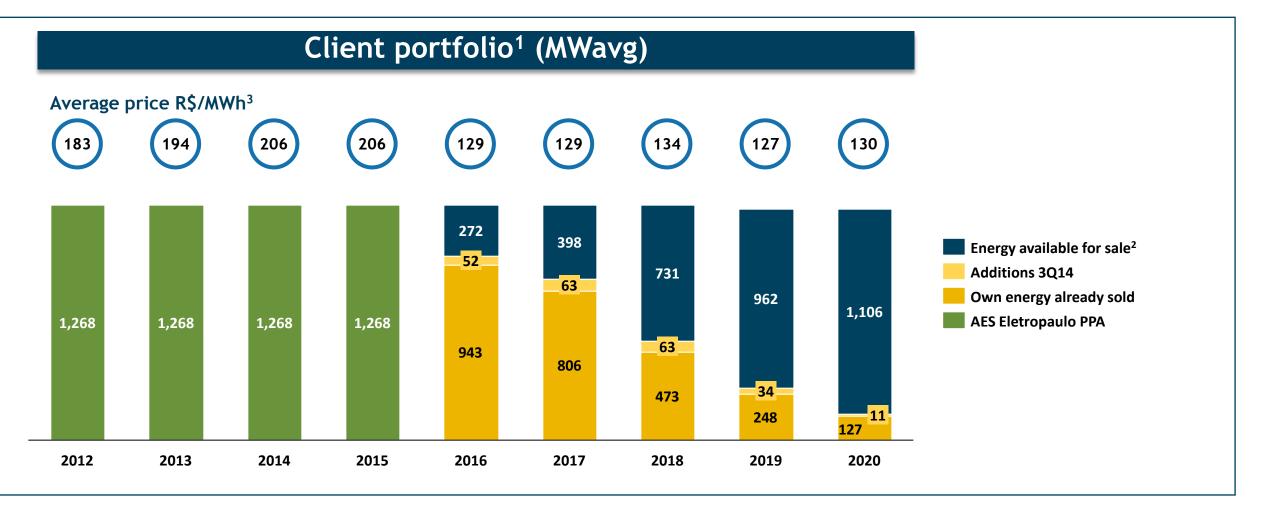
- Customized energy with global experience
- Focus on long term contracts and off takers with a strong financial background aiming to ensure Company' cash flow
- Practices and policies to ensure an adequate risk-profile assessment
- Client Relationship actions to promote AES Tietê and identify clients needs (i.e.: workshops, site visits, satisfaction surveys)
- 367 visits promoted by the team to clients within 2013 and 2014
- We've already sold 79% of the available energy for 2016, 69% for 2017 and 40% for 2018





# Commercialization strategy-

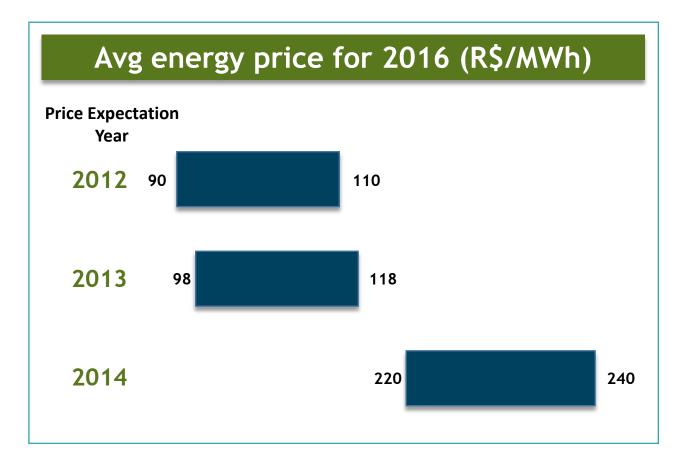
Consistent evolution of client portfolio

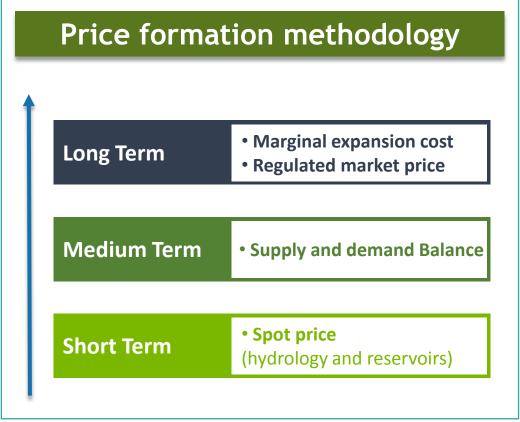




### Free Market

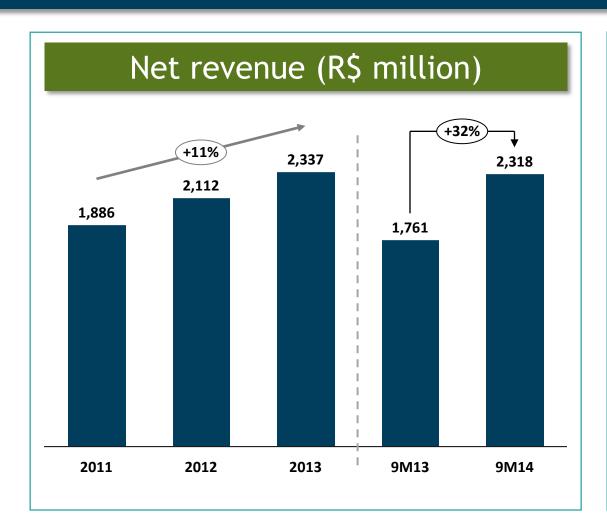
### Dynamic and competitive market

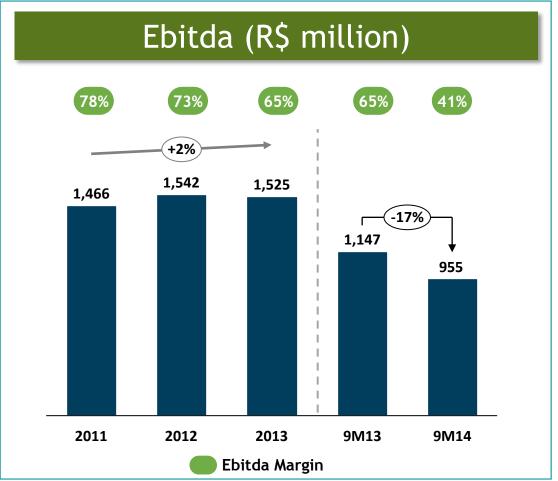






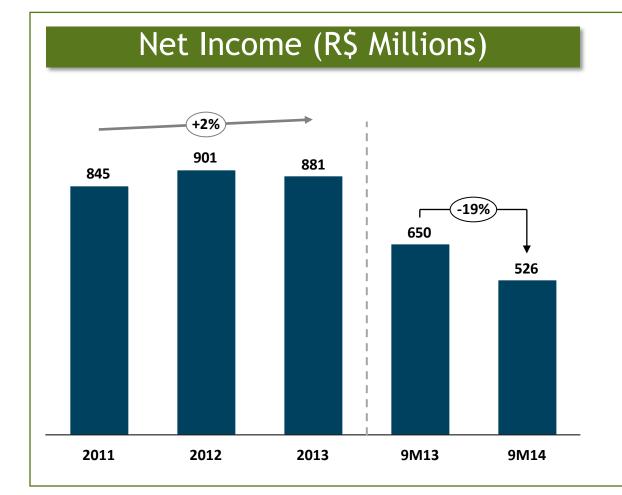
### Strong and consistent results...







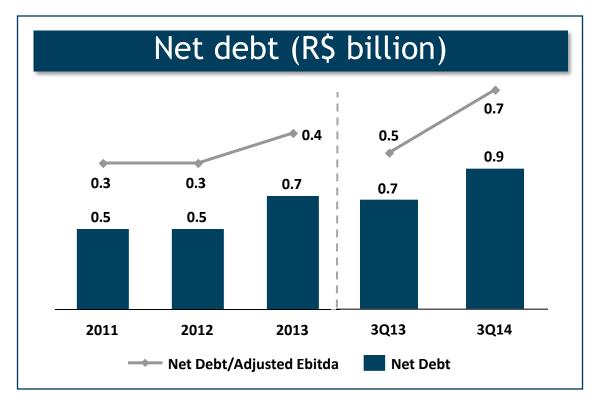
### ... and attractive returns

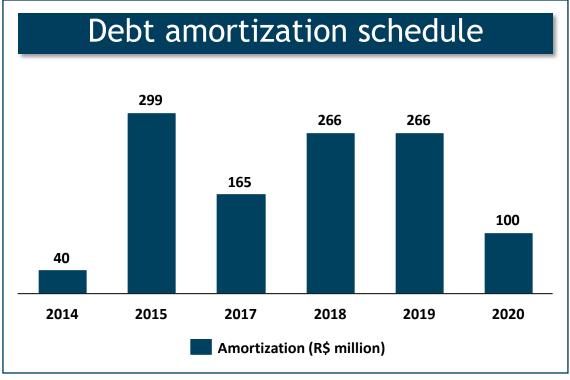


- 25% of minimum pay-out according to bylaws
- Distribution practice: quarterly basis
- Average payout from 2008 to 2013: 107%
- Average dividends since 2008: R\$ 864
   million per year<sup>1</sup>
- Dividends already approved in 2014:
   R\$ 644 million



# Low leverage level...





#### **Covenants**

Net debt/Adjusted Ebitda<sup>2</sup> ≤ 3.5x Adjusted Ebitda<sup>2</sup>/Financial Expenses ≥ 1.75x

Debt Cost	3Q13	3Q14
Average cost (% CDI) <sup>1</sup>	110%	107%
Average term (years)	2.64	2.99
Effective rate	11.3%	12.7%



<sup>1 -</sup> Brazilian Interbank Interest Rate

<sup>2 -</sup> Adjusted Ebitda - (i) by the financial expenses/revenues and (ii) by the depreciation and amortization values to improve the reflection of the Company's operational cash generation

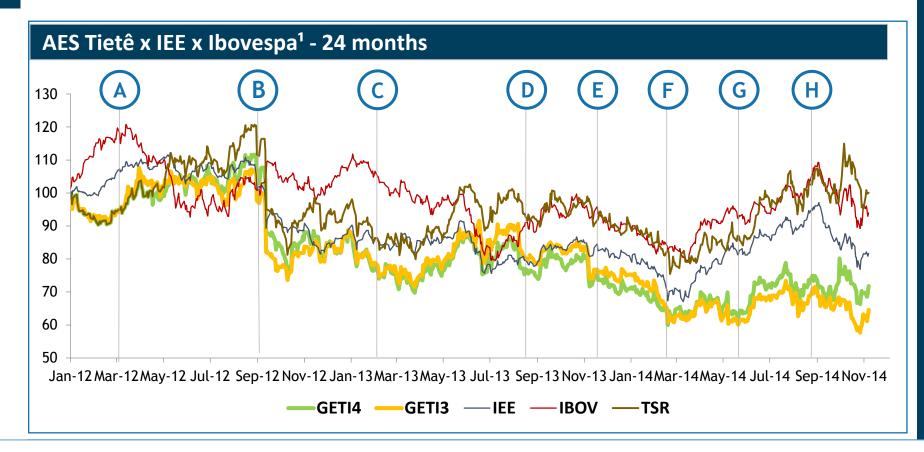


# ...and consistent cash flow

R\$ Million	3Q13	3Q14	9M13	9M14
Initial Cash	374,8	451,8	396.9	456.7
Operating Cash Flow	397,3	239,7	1,086.0	1,296.0
Investiments	(54,9)	(41,1)	(101.6)	(131.9)
Net Financial Expenses	(2,3)	(13,5)	(30.6)	(55.6)
Net Amortization	-	(0,0)	192.3	(1.0)
Income Tax	(20,2)	(24,8)	(436.9)	(449.8)
Free Cash Flow	320,0	160,4	709.2	657.7
Dividends and IoE	(258,0)	(389,4)	(669.4)	(891.7)
FINAL CASH CONSOLIDATED	436,8	222,7	436.8	222.7



## Capital markets

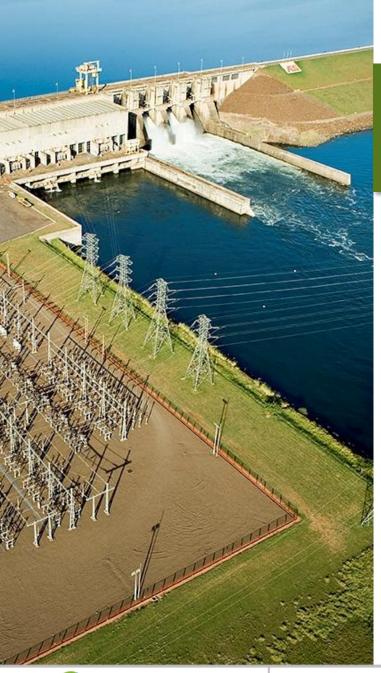


- Mar/2012: 4Q11 results above market expectations
- B Sept/2012: announcement of the Energy Reduction Program, through the PM 5794
- Feb/2013: High thermoelectric dispatch to conserve water in the reservoirs increase spot prices
- Aug/2013: 2Q13 results above consensus due to higher-than-expected spot prices
- E Nov/2013: weak 3Q13 results affected by seasonality strategy
- Feb/2014: 4Q13 results slightly below consensus but market show high expectations on 2014 commercialization strategy
- G May/2014: 1Q14 EBITDA above expectation benefited from seasonality strategy
- H Aug-Oct/2014: high volatility due to Brazilian elections expectations

- Market cap<sup>3</sup>: US\$ 2.5 billion / R\$ 6.3 billion
- BM&FBOVESPA: GETI3 (common shares) and GETI4 (preferred shares)
- ADRs negotiated in US OTC Market: AESAY (common shares) and AESYY (preferred shares)







# We have strong capabilities and business governance

- PASS 55 certification, 1st
   Generation company in Latin
   America
- AES Tietê has been included in the ISE since 2007
- Attractive returns to investors.
   Strong cash generation;
   Maximization of payout

- Cost efficiency and optimized capital allocation
- Established risk management capability

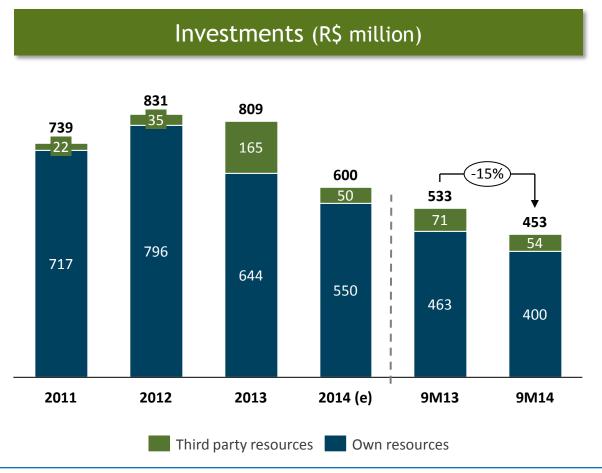




## 2014 investments focused on

#### system expansion and quality of service





## 2014 Investment focused on

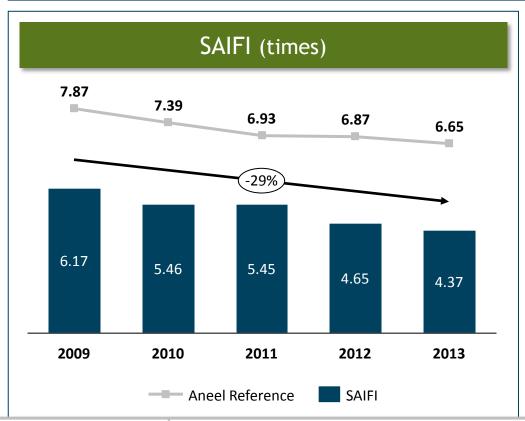
- Substation repowering and energization adding 280MVA to the system's capacity
- 17 km of new distribution lines
- Maintenance in over 5.6 thousand km of the distribution grid
- Regularization of 50 thousand connections

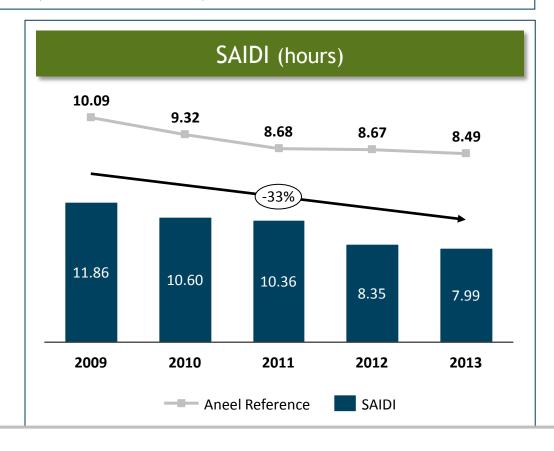


## 2<sup>nd</sup> best SAIFI and 6<sup>th</sup> best SAIDI

#### among the country's largest distributors<sup>1</sup>

- SAIFI: 29% reduction in frequency of interruptions in the last 5 years
- SAIDI: 33% reduction in hours of interruptions (2009 vs. 2013)

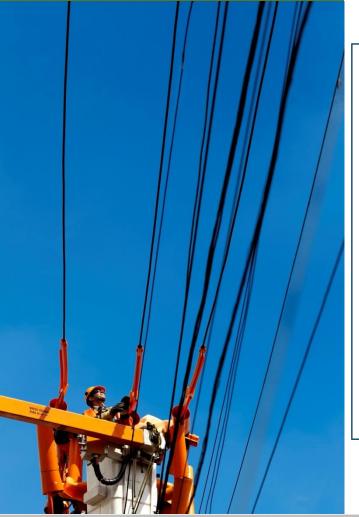


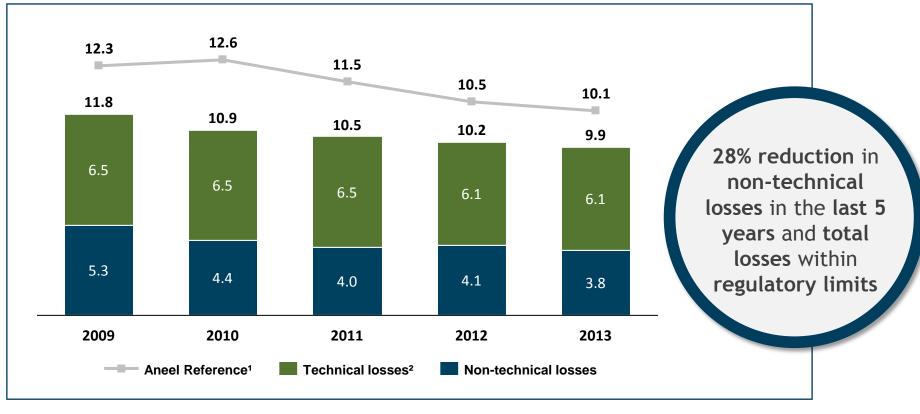




## Consistent losses reduction

#### over the last five years







### Large and resilient concession area



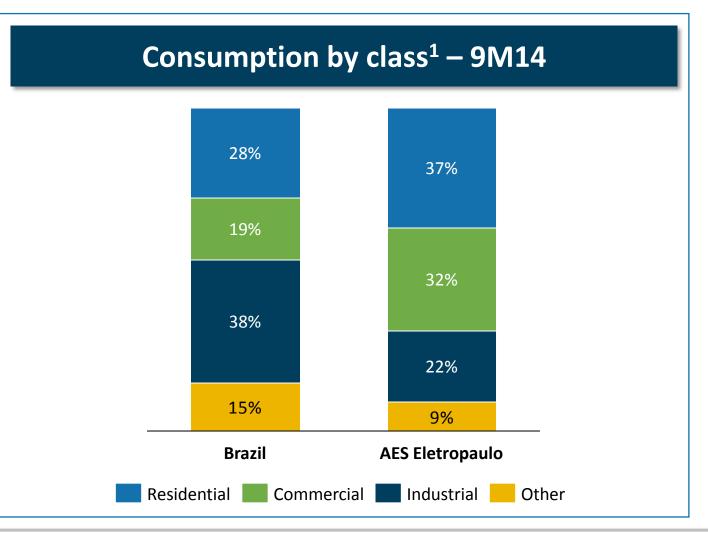
- AES Eletropaulo concession area consists of a mature market, representing approx. 17% of national GDP<sup>2</sup>
- State of São Paulo's GDP average growth of 2.2% p.a. for the last 5 years<sup>3</sup>





## Consumption expansion is mostly in residential and commercial classes

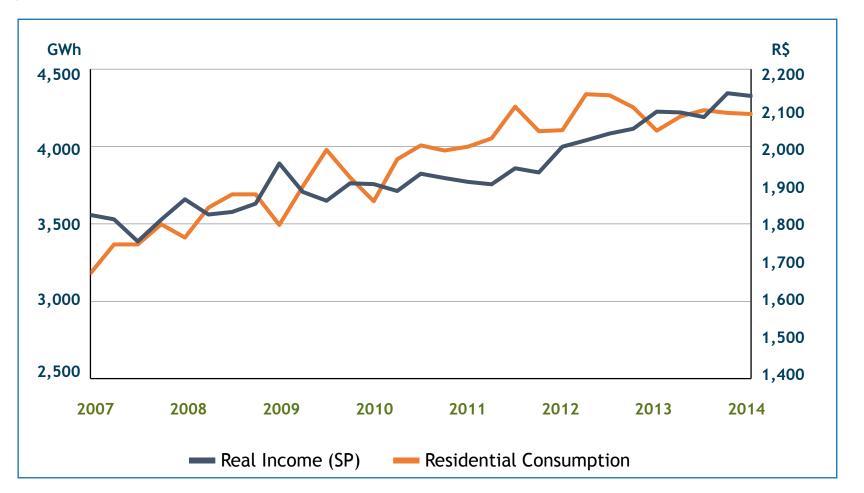






### Residential Class

#### consumption in line with São Paulo state real income





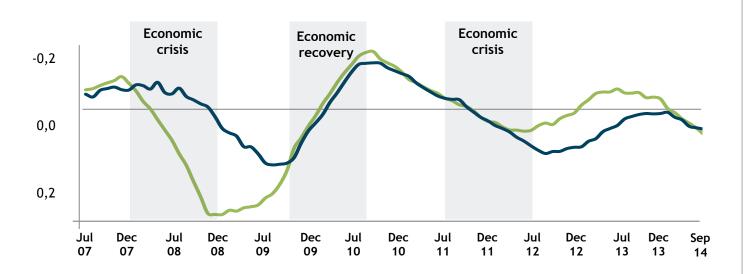
Residential consumption per client grew an average of 1.3% in the last 7 years<sup>1</sup>



1 - base date: 2007-2013

### Industrial class consumption tied to the industrial production growth in the state of São Paulo

#### Industrial class X Industrial production in SP<sup>1</sup>



Industrial Production in SP (% 12 months)

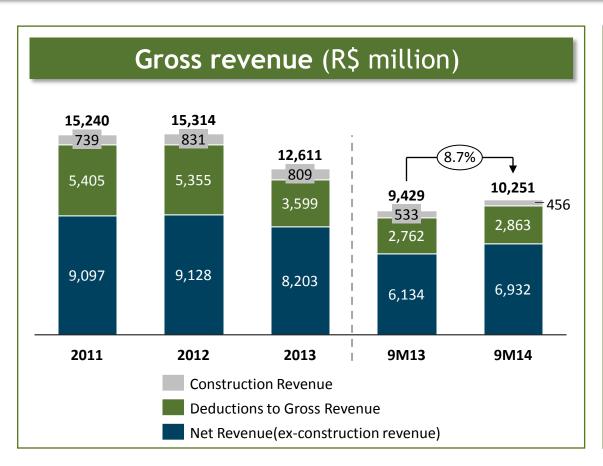
Industrial consumption AES Eletropaulo (% 12 months)

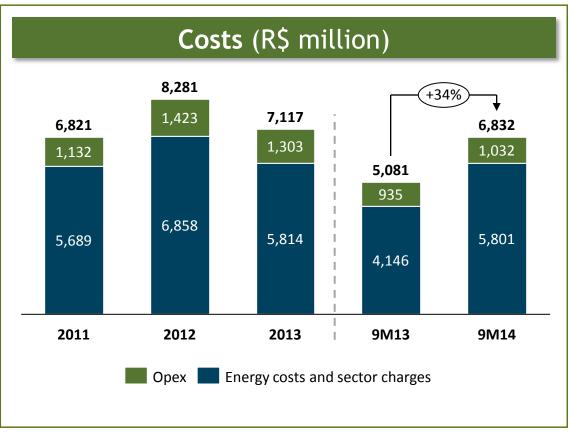
- Industrial consumption impacted by lower industrial production in Brazil
- Consumption focused on more resilient segment (residential and commercial classes)





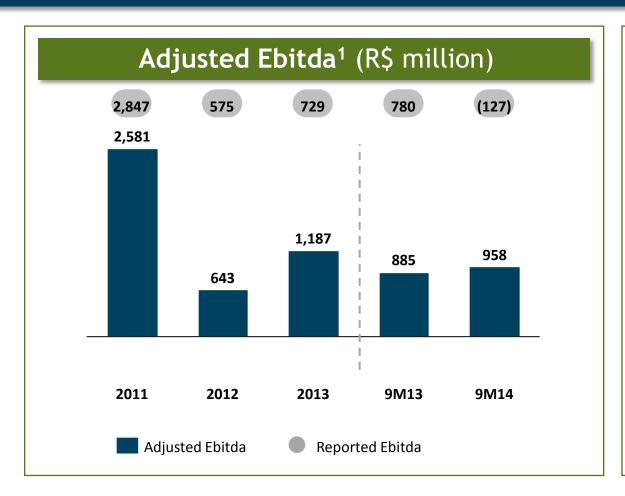
# 9M14 positively influenced by the tariff readjustment and overcontracted energy

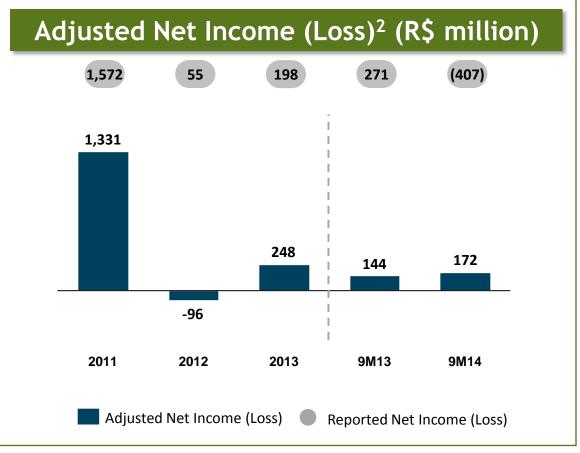






# Adjusted Ebitda driven by market and tariff readjustment in 9M14







# Cost management projects generated R\$ 623 MM<sup>1</sup> in savings until 2013

#### 1st wave - 2007-2010

- Headcount reduction
- Support functions centralization - shared services
- Overhead reduction management and contracts renegotiation
- Leadership headcount reduced by 44% from 2008 to 2013
- Currently operating at the same PMSO level as in 2007 while every quality indicators have improved

#### 2<sup>nd</sup> wave - 2010-2012

- Benchmark approach
- Process review and IT tools to increase performance
- Development of strategic sourcing capability
- Continuous overhead reduction
- Administrative and operational activities centralized in a new site
- Real Estate Plan: sale of assets and maximization of occupancy rate

#### 3<sup>rd</sup> wave - 2013-2015

- Efficiency gains through process transformation and IT tools integration
- Cost management and innovation as part of the Company's culture
- Consider the total cost of ownership for CAPEX/OPEX allocation decisions
- Sustainability driving value (e.g., ABS initiative with suppliers)



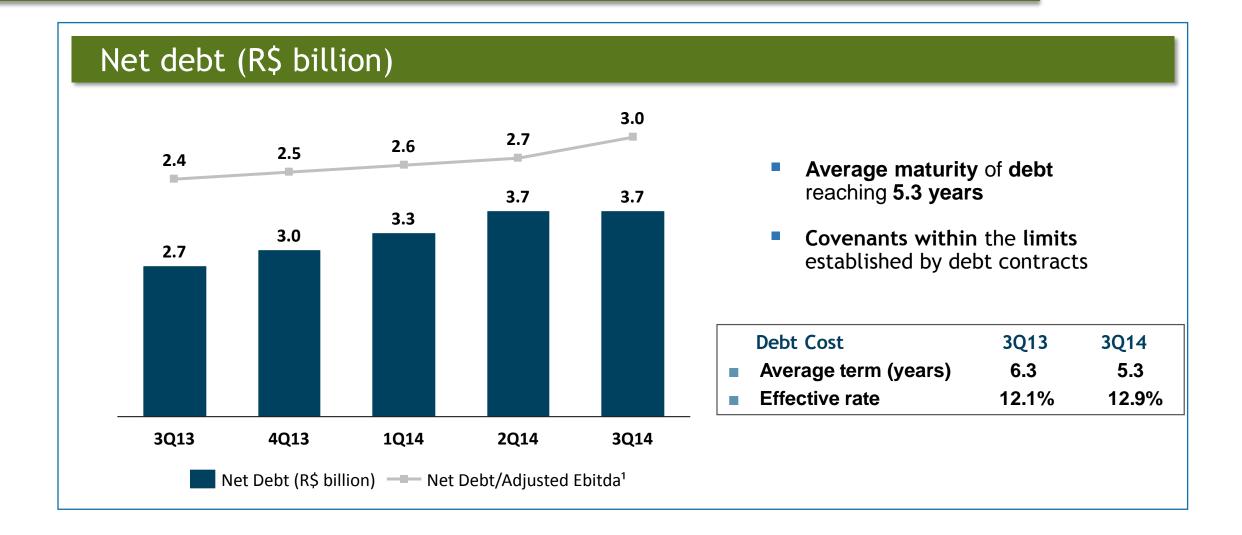


## Operational cash flow generation

R\$ Million	3Q13	3Q14	9M13	9M14
Initial Cash	986	255	814	974
Operating cash generation	587	341	1,419	292
Investiments	(184)	(181)	(565)	(434)
Net Financial Expenses/Net Amortization	(11)	550	(206)	360
Pension fund expenses	(55)	(43)	(165)	(166)
Income Tax	(15)	-	(22)	(47)
Disposal of assets	13	24	40	24
Cash restricted and/or locked	(32)	(3)	(28)	(61)
Free cash	301	687	474	(33)
FINAL CASH CONSOLIDATED	1,288	942	1,288	942

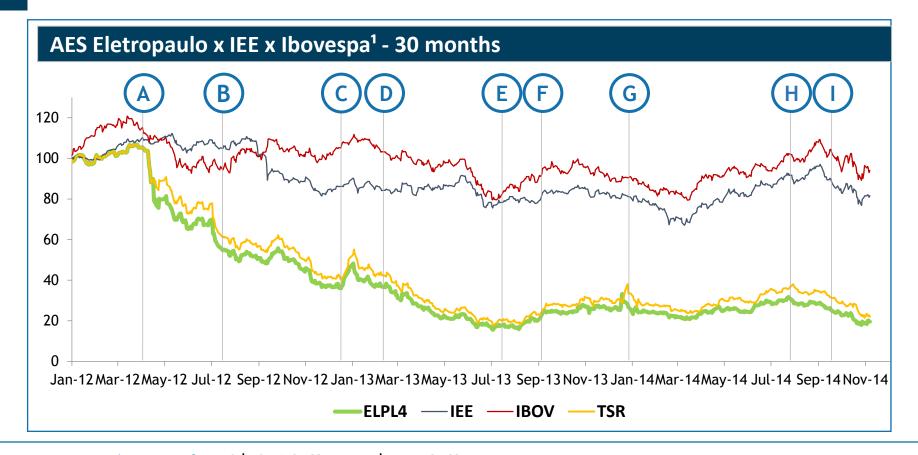


## Leverage level within financial covenants





## Capital markets



- Market cap<sup>3</sup>: US\$ 0.6 billion/R\$ 1.4 billion
- BM&FBOVESPA: ELPL3 (common shares) and ELPL4 (preferred shares)
- ADRs at US OTC Market: EPUMY (preferred shares)

- Apr/2012: Aneel announced 3PTRC proposal (tariff cut of 8.81%)
- B Jul/2012: Aneel announced official 3PTRC (tariff cut of 9.33%) lowering dividend payout expectations
- C Dec/2012: Court deems Eletropaulo liable for Eletrobras lawsuit. Eletropaulo appealed the decision.
- D Feb/2013: 4Q12 EPS affected by energy costs and regulatory charges
- E Jul/2013: Low tariff adjustment due to payment of 2/3 of 3PTRC "Bubble"
- F Aug/2013: 2Q13 results above expectations. Efficiency in cost reduction.
- G Dec/2013: Eletropaulo granted RAB addition and Cable dispute postponed
- H Jul/2014: Tariff readjustment approved by ANEEL including 50% of "cable" restitution
- Aug-Oct/14: : high volatility due to Brazilian elections expectations







Índice de Ações com *Tag Along* Diferenciado



# We have strong capabilities and corporate governance

- AES Corporation and BNDES as major shareholders: long-standing reputation in the market
- Consumption focused on more resilient segment (residential /commercial market)

- 2014-2018 investment plan of R\$ 3.2 billion mainly focused on customer services and better quality indicators
- Efficiency on recognizing investments on the RAB
- Deleveraging and improving capital structure







# Brazil remains as the most relevant economy in Latin America with plenty growth opportunities

Brazil represented 38%
 of Latin America's
 2013 GDP

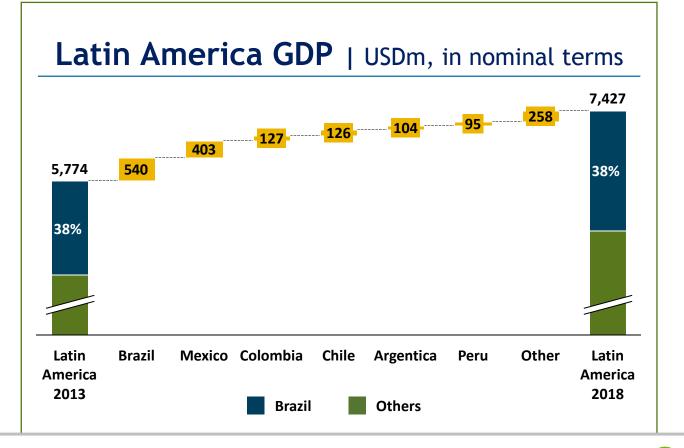


 Brazil is expected to contribute with ~33% of Latin America's growth from 2013-2018¹



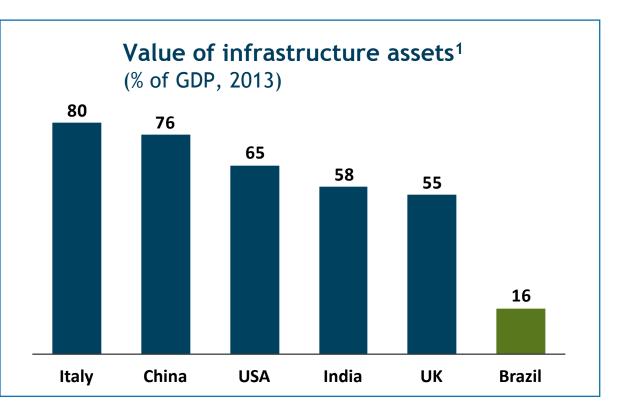
Brazil has ~200 million inhabitants<sup>2</sup>







## Infrastructure investments are required for Brazil development

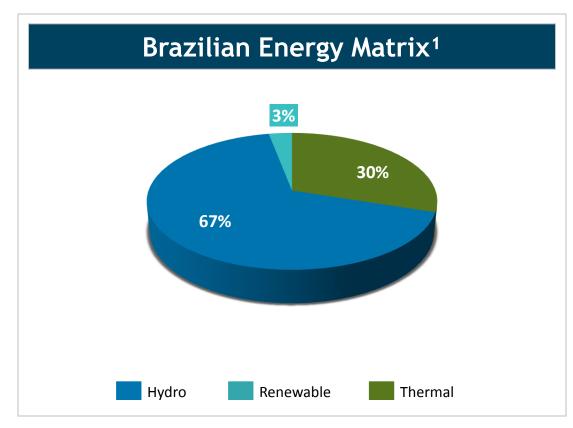


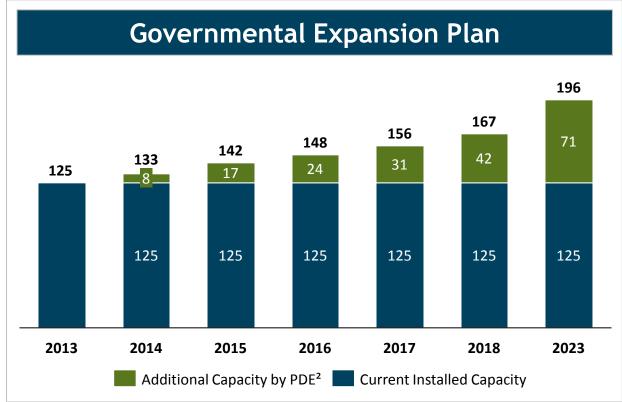


GDP growth is associated to investments in infrastructure, mainly energy and logistics (highways, roads, ports and airports)



### ... and generation -Brazilian Energy Matrix and perspectives





- Energy matrix based on hydropower plants
- Thermal source is responsible for system reliability
- Expansion based mainly on renewable and run-of-river hydropower plants



## Appendix



## Tariff methodology for distributors

- Tariff Reset is applied each 4-5 years
  - AES Eletropaulo next tariff reset: Jul/2015;
- AES Sul next tariff reset: Apr/2018
- Parcel A: costs are passed through to the tariff
- Parcel B: costs are set by ANEEL
- Annual tariff adjustment
  - Parcel A: costs are passed through to the tariff
- Parcel B: cost are adjusted by IGPM +/- X Factor<sup>1</sup>

**Transmission Regulatory Opex** (PMSO)

**Energy Purchase Sector Charges** 

- **Parcel A Costs** 
  - Non-manageable costs that are passed through to the tariff
  - Incentives to reduce costs

**Regulatory Opex** 

Efficient operating cost determined by **ANEEL** 

Investment X WACC Remuneration

**X** Depreciation Depreciation **Remuneration Asset Base** 

Prudent investments used to calculate the investment remuneration (applying WACC) and depreciation

Regulatory **Ebitda** 

Parcel A - Non-Manageable costs

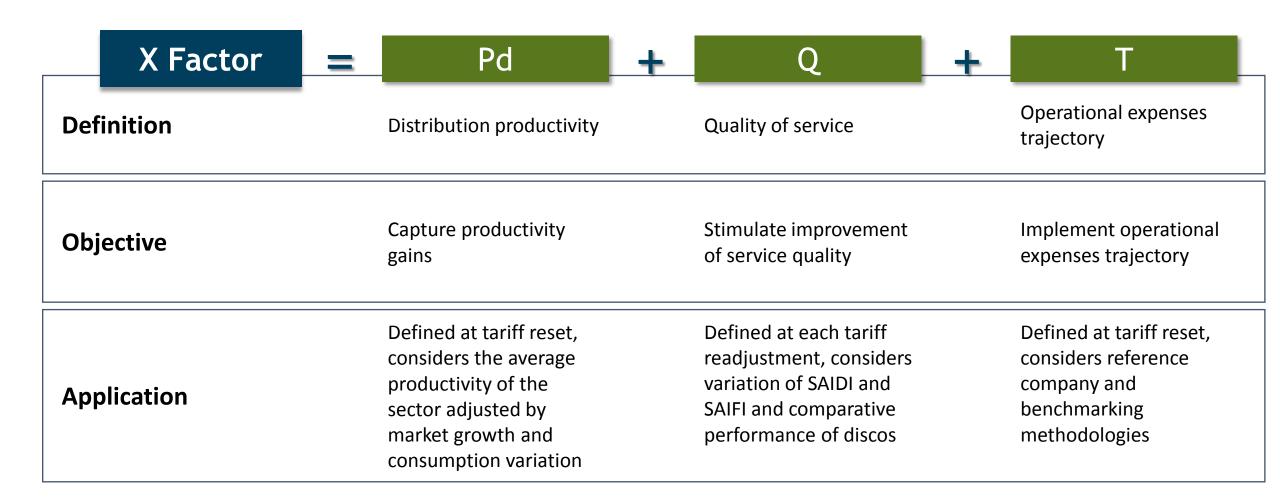
Parcel B - Manageable costs



Remuneration

**Asset Base** 

## X Factor methodology





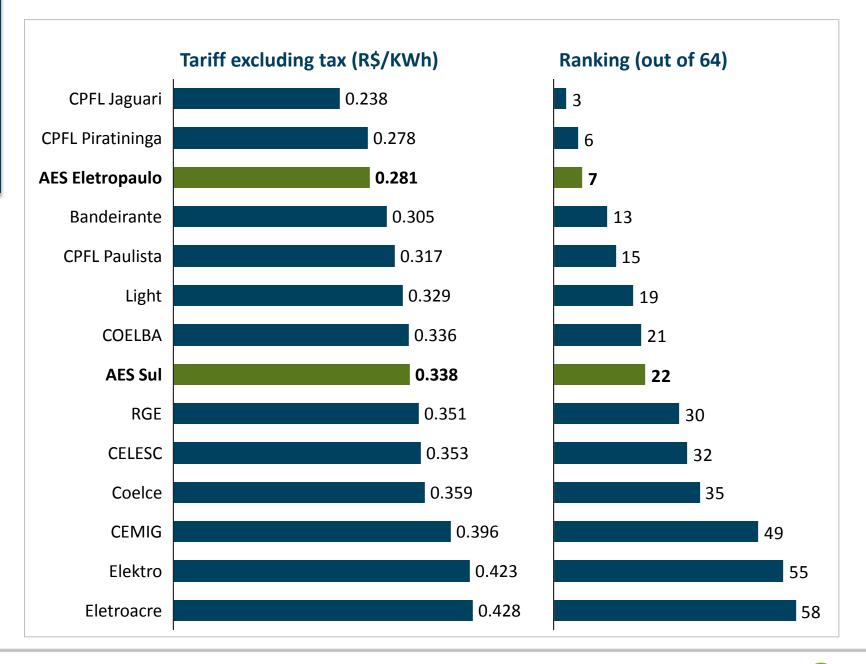
## Tariff Reset Cycles

	Third Tariff Reset Cycle	Fourth Tariff Reset Cycle Discussion
Regulatory Asset Base	Approximately 20% of investments not recognized in the RAB	Proposal to define average regulatory COM and CA
Invested Capital Compensation WACC	WACC net nominal: 10.13% WACC net real: 7.50% FX Risk and Regulatory Risk no longer part of the formula	Only topic to be defined during Stage 1 - Real net WACC: 7.16% - Recalculated every 3 years with a methodology revision every 6 years
OPEX	Transition methodology: Updated Reference Company value of the 2 <sup>nd</sup> cycle (w/o detailed calculation) and use of non parametrical benchmarking methodology	Maintenance of efficiency calculation through benchmarking and the proposal of new parameters to evaluate efficiency, including non-technical losses and service quality
X Factor	Total Productivity Factor (TPF) methodology: based on potential productivity gains and the quality of the service provided	Sector's average productivity = 1.91% (3TRC of 1.11%)



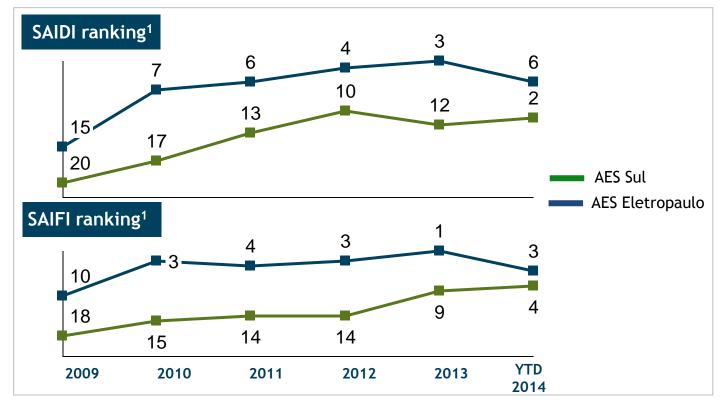
#### AES Brasil discos among the lowest distribution tariffs in the country

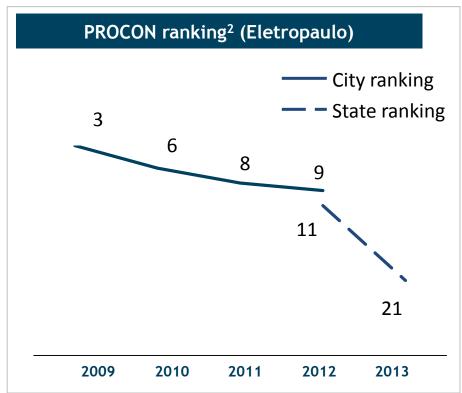






## AES distribution companies have been improving their service level performance over the years





- Eletropaulo had the 3<sup>rd</sup> best SAIFI in Brazil in the 3T14; AES Sul reached TOP 10 (7.38 occurences);
- Eletropaulo had the 6<sup>th</sup> SAIDI in Brazil (8.34 hours); AES Sul with best performance in history (14.08 hours);
- Eletropaulo had reduced amount of claims by 33.33%, from 2012 to 2013 (384 in 2013).



## Abradee's¹ Ranking



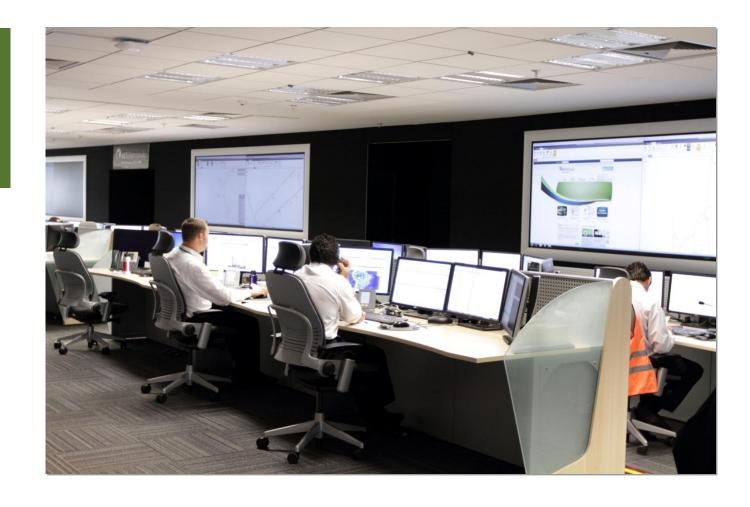




# New distribution and sub-transmission operations center allows efficiency gains

Modern layout maximizes the dispatch efficiency and decision making during the outage power restoration

- Integration of DOC¹ and SOC² technicians into a modern and collaborative workplace:
  - enabling to rearrange positions at any time optimizing the use of resources
  - improving operational efficiency
  - encouraging a multifunctional profile





## Modern and integrated systems contributes to the best allocation of resources

Integrated and automated systems allow the monitoring of sub-transmission and distribution grid and the best allocation of resources for operational efficiency gains

- State of the art in technologies for management of events and teams, providing a global vision of emergency teams location throughout the concession area;
- Service orders transmission through data devices, dispatching service teams that are closer to the location, minimizing attendance time;
- Innovative technology for forecasting and monitoring of summer rains, strategically located in the Company's substations anticipating the resources allocation





## Tariff components evolution

